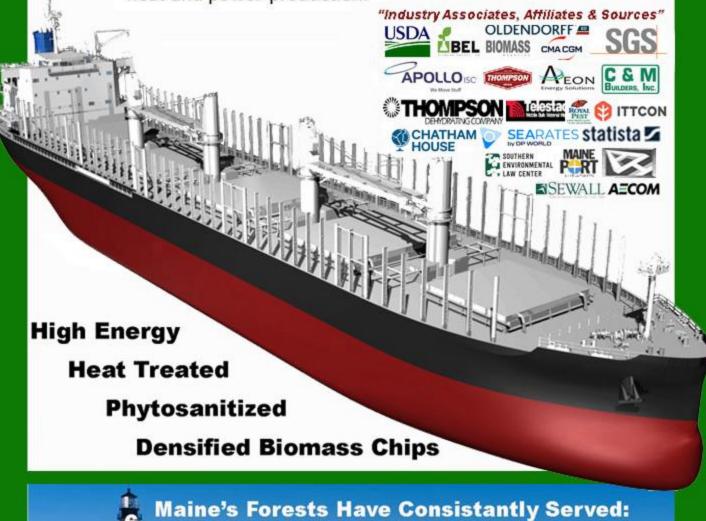


Transforming Traditional CHP Fiber Supply

E=MC³ as a renewable-energy fiber, is a perfect substitute commodity, and seamless complimentary alternative to the use of wood pellets for combined heat and power production.



Maine's Forests Have Consistantly Served:

Our European Neighbors for Over 400 Years

One Vessel at a Time.



Exponential expansion of the wood pellet industry threatens global climate stability. To reverse the imminent catastrophic damages we must recognize the issues as follows:

Traditional Wood Pellet Consumption Burden on the Environment

Wood pellet consumption in the European Union in 2019, as measured in million metric tonnes (MMt), reveals that the UK alone consumed 9.2 MMt, followed by Italy at 3.4 MMt, Denmark at 3 MMt, Germany at 2.3 MMt, and France at 1.8 MMt – for a total of 19.7 MMt per year. [1] The report predicts wood pellet demand will expand to 30.8 MMt in 2020.[2] Research reveals annual "global production of wood pellets would increase from 38.9 to 120 MMt between 2019 and 2050."[3]

The Southern Environmental Law Center reports that "Drax imported over 4.4 million tonnes of wood pellets from the southeastern U.S. and this equates to over 32,500 hectares (80,309 acres) of forests that were harvested in 2018 alone to supply wood pellets."[4] This conversion of 4.4 MMt equal to 80,309 acres means that every 1 MMt of wood pellets requires 18,252 acres of timber harvest. By 2050 the global annual consumption will reach 120 MMT/year and require 2.10 million acres of forest harvest per year.

The production of wood pellets requires approximately 2.4 times the annual pellet production volume. One million metric tonnes of wood pellets will require 2.4 million US short tons of raw fiber after harvesting, debarking, chipping and size classification, and drying shrinkage during the extensive heating process. By 2050 the total deforestation of forests in terms of material tonnage will be approximately 288 million tons of raw fiber. This is an entirely unsustainable volume of raw fiber and an overall stripping of 2.1 million acres of forest per year – or roughly 32% of the entire land mass of Massachusetts – at this rate it would take 3-years to clearcut the entire state.

"Emissions from US-sourced biomass burnt in the UK are projected to rise to 17 million–20 million tonnes of CO_2 a year by 2025."[5] "The most negative impacts on carbon concentrations in the atmosphere is derived from harvesting ... natural forests."[6] "Where whole trees are harvested and used for energy, not only is the stored carbon in the tree released to the atmosphere immediately, but the tree's future carbon sequestration capacity is lost.)[7]



Transforms Traditional Supply Processes Toward True Carbon Neutrality Goals

Heat Treated – High Energy Phytosanitized High Density CHP Biomass Chips

The production of E=MC³o

Utilizes **ZERO** forest harvesting

Processes only forest residue and wastes

Phytosanitized chips are 100% Bark Free

Heat treatment - processing reduces raw material by 20%

1 MMt exported = 1.2 M US Ton (residue/waste only)

Vessel Stowage exceeds wood pellet density stow.

The smallest impacts on the climate are derived of the use of residues and wastes from forest harvesting or forest industries, that imply no additional harvesting, and would otherwise be burnt as waste or left to decay, thereby releasing carbon to the atmosphere in any case. [8] **E=MC³** © Utilizes only that waste and residue left over from merchantable harvests for timber and lumber production such as Mass Timber, Cross Laminated Timber (CLT), furniture manufacturing and as waste from harvests necessary for paper manufacturing.

No raw material is derived from cutting, none is left in forest to decay, and all waste is a byproduct of a forest harvest use in a production of a fiber or timber product that will continue to sequester its carbon for the life-cycle of that product – in construction that can be 50 to 75 years.

Environmental Obligations Demand Changes:

Starting with Identification and Reduction of Carbon Emissions Threats

Reduce Threats to Global Environment

- 1.) End Clear-Cutting Intrusive Forest Harvesting
- 2.) Fiber Origination source only Residues and Wastes
- 3.) Curtail Carbon Intensive Trucking to Reduce GHG Emissions
- 4.) Transition to Rail Transport GHG Emission Reduced 84%
- 5.) Centralize Fiber Aggregate, Classify, Process for Quality Assurance
- 6.) Exceed EU Import Mandates Phytosanitation
- 7.) Densify for Effective, Efficient and Low Cost Material Handling
- 8.) Eliminate:

Costly Storage Buildings,
Chip-Pile Management,
Port Handling – Movement & Covering,
Inclement Weather – Climate Exposure;

- 9.) Ocean Freight cost Reduction exceed Wood Pellet Density/Stowage Value
- 10.) Financial Benefits from Acting Responsibly
- 11.) Replicate the Above.

Adherence Assures Meaningful Carbon Emission Reductions

1.) End Clear-Cutting - Intrusive Forest Harvesting

Intrusive Harvesting Impacts – EU

Based on 1 EU Company

In 2019 one EU company alone consumed roughly <u>9 MMt</u> of wood pellets (or roughly <u>21.6 M-US tons</u> of raw wood chip fiber per year). This requires active management and harvesting of <u>4,600 sq. miles</u> of forests or <u>2.94 m acres</u> Slightly smaller than the entire State of Connecticut.

"An estimated <u>4,600 square miles</u> of forest are needed to feed the voracious Drax plant." [9] Roughly <u>2.94 million acres</u> annually - Roughly <u>8,066 acres a day</u> to maintain operations. Replanted trees will take <u>50 Years</u> to regrow. Despite the decarbonization claims, the CO2 emitted from the Drax plant is far greater today than when coal fuel was burned. [10]

Intrusive Harvesting Impacts US-SE

Based on 1 SE Based Company

US-SE region expected to export 13.6 MMt annually by 2030

At the time of this report in 2017 80,000 acres were being harvested annually.

By 2030 this will increase to 280,000 acres annually to keep up with demand.

"The use of wood and other biomass will <u>increase at an average annual</u> rate of 4.4 % from 2014 through 2040" [11]





Negative Perceptions – Damaging to Industry

Surprise! Greedy Green Energy Corporatists are Clear Felling Protected Forests for Biomass [12]

The Obvious Biomass Emissions Error [13]

A Trifecta of Green Lunacy: The law of unintended consequences kicks in [14]

Wood-burning power plants: Misguided climate change solution? [15]

Green Shock: Entire Forests Being Murdered to Produce Wood Pellet Biomass [16]

Hardwood forest cut down to feed Power plant, Channel 4 Dispatches claims [17]

Dangerous delusions: biomass is not a renewable energy source [18]

Negative Effects of Biomass [19]

The biomass industry should come clean about its environmental impact [20]

2.) Fiber Origination – source only Residues and Wastes



100% Debarked, fiber waste from **Paper Manufacturing** plants. Typically reduced to < 20% MC prior to arrival. Blended with other residues and wastes. Photos: *Apollo – Bucksport Mill*







Waste materials, 100% debarked, derived from **Regional Lumber Mills**. Shavings, wood chips, screened and sized for processing biomass. Photos: *Apollo & Maine Biomass Exports – Irving Mill*





Removing the smaller, weaker trees by **Thinning Forests** (left) produces a more natural and healthier stand (right) that will be more resilient to wildfire and insect infestations. Photos: *Glenn Kohler/DNR*



Major tree removal companies deliver tree trunks and branches to the aggregate yard for processing. Raw material is typically delivered free or at a nominal dipping fee paid to the yard. Photo: *MB Exports* – *Searsport Yard*



Residue generated by merchantable timber harvests. For every 1,000 cubic feet delivered to a mill, there is approximately 28 cubic feet of slash and logging residue created and left in forest. Residues would arrive on rail cars at about 75 Mt per car (replacing 2.5 truck loads over the road. Source: *U.S. Forest Service*













Fiber chips produced from softwood residuals and wastes. Photos: MB Exports – Searsport Yard

Fiber Origination - Residuals come from well managed and properly certified forests

- Maine contains an estimated 17.6 million acres of forest land and covers 89.1% of the land area in the State. Most of the forest land, 95.3 %, is classified as timberland, meaning that it exceeds a minimum level of productivity and is not legislatively reserved from timber harvesting.
- ➤ Forest land, in Maine there is an estimated 23.9 billion live trees ≥1 in d.b.h.
- These trees have a total above ground biomass of 713.8 million tons and, looking at trees ≥5 in d.b.h., a total net volume of 27.3 billion ft3. The ratio of net growth to removals is 1.4:1.
- Certificated Fiber: 1.55 M acres FSC; 2.83 M acres SFI and 3.26 M acres both FSC and SFI = 7.64 M acres total
- ➤ As a result of merchantable forest harvest the **residual and waste** is **abundant**. https://www.fs.fed.us/nrs/pubs/ru/ru_fs160.pdf

Sustainability Statistics Considering all Four (4) Mega Forest Regions

Certifications

177.723	ajor Landowners Iarvest Acreage	
Certifications	Acres	Owners
FSC	1,548,319	11
SFI	2,831,237	7
FSC & SFI	3,257,579	1
	7,637,135	19

Every landowner has cutting plans, sustainability plans and works with licensed, certified Forester to define annual cuts and to oversee all required to supply fiber from the land through licensed logging companies.

Total	86	
Within 50 mi	53	62%
Beyond 50 mi	33	38%
	5,000,000	US Tons Available
	4,508,500	Metric Tons Available

Fiber Statistics: Specifications – Classification & Testing

WOOD CHIPS - SOFTWOOD

Spruce/Pine/Fir – and Hemlock

Maine wood chips are produced from paper-quality. SPF fiber. Harvested from within a 17.7 million acre wood basket in the state of Maine. Maine fiber is chosen for its extremely high quality and designer suitability in the manufacture of paper and pulp, particleboard, MDF and wood pellets.

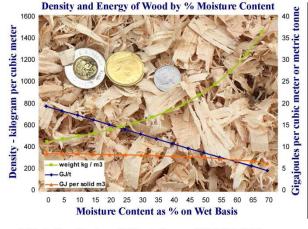
PROCESSED - VALUE ADDED

Maine softwood chips are harvested from base-cut trees, debarked, and chipped according to design specifications. They are screened and size-filtered to spec and finish as pristine softwood chips.



Accepts:	.45 cm - 4.5 cm	90% Maximum
Overs:	4.5 cm	5% Maximum
Fines:	.45 cm	5% Maximum
Bark		<1% Maximum





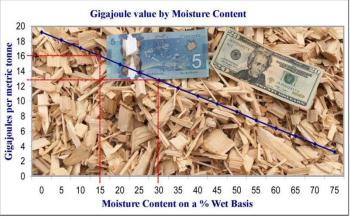


Table 1. Classification of	of 1 Woody	biomass	(EN 14961-1))[5]	Z
----------------------------	------------	---------	--------------	------	---

1.1 Forest, plantation and	1.1.1 Whole trees	1.1.1.1 Broadleaf
other virgin wood	without roots	1.1.1.2 Coniferous
		1.1.1.5 Blends and mixtures
	1.1.2 Whole trees with	1.1.2.1 Broadleaf
	roots	1.1.2.2 Coniferous
		1.1.2.5 Blends and mixtures
	1.1.3 Stemwood	1.1.3.1 Broadleaf
		1.1.3.2 Coniferous
		1.1.3.3 Blends and mixtures
	1.1.4 Logging residues	1.1.4.3 Stored, Broadleaf
	90000000 PARK	1.1.4.4 Stored, Coniferous
		1.1.4.5 Blends and mixtures
	1.1.5 Stumps/roots	1.1.5.1 Broadleaf
		1.1.5.2 Coniferous
		1.1.5.5 Blends and mixtures
	1.1.6 Bark (from forestry	v operations) a

Design Mixture -100% Coniferous.



^a Max 1% bark only from logging operations - residuals on site. No short rotation coppice, no brush or bushes, no leaves, no needles.

Fiber Statistics: Specifications - Classification & Testing

Supply Specifications for Co-firing of CHP Plants UK

Targeted specifications can be met for preferential off-take.

Certifications: Sustainability Forestry Initiative® (SFI) Standards and Certified

Responsible Forestry® (FSC) Standards.

Species: Coniferous: Spruce, Pine, Fir and Hemlock

Bark Content < 2% Predicted to meet Ash requirement - can debark to

Bark Content Predicted to meet Ash requirement - can debark to < 1% Characteristics Unit Basis Typical Min. Target Max. Table Total Moisture % AR 30 35 40 OD Ash Content % < 1

Greens Leaves % AR None Pine Needles % AR None Foreign Matter % AR None Particle Sizes: mm mm Overs % AR $>40 \times 20$ 0 95 Accepts % AR ≤40 x 20 5 **Unders** % AR ≤1 mm Chlorine % OD < .10 Trace Amt. Sulpher % OD < .05

< .70

For Buyer A. R. = As Received (For Seller A. D. = As Delivered)
Oven Dry = OD

%

The Impact of Bark Content of Wood Biomass on Biofuel Properties; Holubcik, Michael & Jandacka, Jozef Peer Reviewed Article; Bioresources.com Department of Power Engineering, Faculty of Mechanical Engineering, University of Zilma, Univerzitma 1,010 26 Zilma, Slovakia Radovan.nosek@fstroj.uniza.sk Retrieve from:

OD

https://bioresources.cnr.ncsu.edu/BioRes 11/BioRes 11 1 44 Nosek HJ Impact Bark%2 Finding: Ash content decreses in the range of .0333 to .0444% per 1% decrease in bark content.

Production and Delivery Methodology:

Nitrogen

All processed materials shall be in accordance with Sustainability Forestry Initiative® (SFI) Standards and with Certified Responsible Forestry® (FSC) Standards.

Heat treatment as defined by the application of 56°C for a minimum duration of 45 continuous minutes throughout the entire profile of the wood (including at its core).

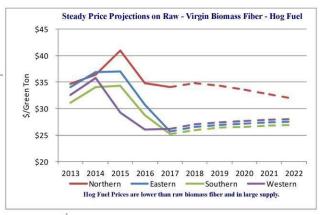
 $\mathbf{E} = \mathbf{MC}_{0}^{3}$ Heat treatment Predicted to meet 60°C for a minimum duration of 30 continuous minutes throughout the entire profile of the wood (including at its core).

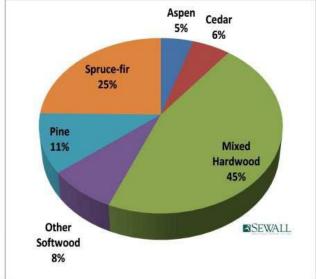
	<u>Specific</u>	Density	Weight per Cord	Specific Gravity	Density	Weight per Cord
	Gravity	(lb/ft³)	(lb/cord)		(lb/ft³)	(lb/cord)
Sampled Softwood						
Spruce, Canadian		34		0.45	28.0	
Pine, Northern White		36			25.0	
Fir, Balsam		45			25.0	
Hemlock, Eastern		50			28.0	
				Average SW	26.5	

Fiber Statistics: Specifications - Classification & Testing

Total Acre	s - Millions				Est.					
<u>Timberlan</u>	d Acres - Million	Regions	Green	Green	40% MC	20% MC	BTU - Cord	Forest Vol.	<u>17.7</u>	Forest Vol.
<u>Species</u>	Scientific Name	<u>Available</u>	\underline{MC}	Lbs./CF	Lbs./CF	Lbs./CF	<u>Dried</u>	<u>Today</u>	<u>14.2</u>	<u> 2060</u>
Eastern White Pine	Pinus strobus	ME & E. CA	50%	36	32	25	14.30	5.2%	920,400	899,600
Eastern/Red Spruce	Picea rubens	ME & E. CA	50%	34	30	28	15.90	17.4%	3,079,800	3,010,200
Eastern Balsam Fir	Abies balsamea	ME & E. CA	50%	45	40	25	14.30	15.2%	2,690,400	2,629,600
Eastern Red Cedar	Juniperus virginiana	ME & E. CA	50%	28	25	22	12.20	10.3%	1,823,100	1,781,900
Eastern Hemlock	Tsuga canadensis	ME & E. CA	50%	50	44	28	15.90	5.8%	1,026,600	1,003,400
						Timberland .	Acres - Million	53.9%	9,540,300	9,324,700







1641 Sigman Road PO Box 919 Conyers, GA 30012 1-770-922-8000 ext 303



Report of Analysis

BEL2690 TS Laurent - Osahada of Maine, LLC East Main Street RT 1 Searsport, ME 04974

BEL ID Number: Product / Commodity; Sample Designation: Date Sampled:	BEL190245-1 Wood Hemlock-20% Pine - 15% Spruce - 5% Fir 2/19/2019	Sample Weight (kg): Sample Received: Report Date: Report Code: Purchase Order #:	1.38 2/11/2019 2/21/2019
Parameter	As-Received	Dry Basis	Analytical Method
Total Moisture (%)	43.59		ISO 18134-1
Ash (%)	0.28	0.49	ISO 18122
Volatiles (%)	45.22	80.16	ISO 18123
Fixed Carbon (%)	10.90	19.34	By Difference
GCV (GJ/Tonne)	11.77	20.87	ISO 18125
NCV cV (GJ/Tonne)	10.07	19.63	ISO 18125
NCV cP (GJ/Tonne)	9.97	19.56	ISO 18125
Carbon (%)	29.75	52.73	ISO 16948
Hydrogen (%)	3.37	5.98	ISO 16948
Nitrogen (%)	0.07	0.12	ISO 16948
Oxygen (%)	22.94	40.67	ISO 16948
Sulfur (%)	0.01	0.01	ISO 16994
Chlorine (%)	< 0.005	< 0.005	ISO 16994

Report of Analysis

BEL-ME201111 Osahada of Maine 177East Main Street Searsport, ME 04974

Contact: Arthur House

Scarsport, INC 04574					
BEL ID Number: Product / Commodity: Sample Designation: Date Sampled:	ME201111 Wood Chips Fresh Cut Hemlock Chips 3/12/2019		Sample Weight (kg): Sample Received: Report Date: Report Code: Purchase Order #:	4.95 3/24/2019 3/31/2019	
Parameter		As-Received	Dry Basis	Analytical Method	
Total Moisture (%)		52.54		CEN/EN 14774-1	
Ash (%)		0.20	0.43	CEN/EN 14775	
Volatiles (%)		39.02	82.21	CEN/EN 15148	
Fixed Carbon (%)		8.23	17.35	By Difference	
GCV (GJ/Tonne)		9.83	20.71	CEN/EN 14918	
NCV cV (GJ/Tonne)		8.02	19.46	CEN/EN 14918	
NCV cP (GJ/Tonne)		7.92	19.39	CEN/EN 14918	
Carbon (%)		24.60	51.84	CEN/EN 15104	
Hydrogen (%)		2.89	6.09	CEN/EN 15104	
Nitrogen (%)		0.11	0.23	CEN/EN 15104	
Sulfur (%)		< 0.01	0.01	CEN/EN 15104	
Oxygen (%)		19.65	41.41	CEN/EN 15104	
Chlorino (8/)		< 0.005	< 0.005	CENEN 15200	



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Report of Analysis

Osahada of Maine 177East Main Street Searsport, ME 04974

Company Contact: Art House

BEL ID Number(s):	BEL-ME11001	Sample Weight (kg):	3.65	_
Product/Commodity:	Biomass	Sample Received:	3/7/2019	
Sample Designation:	Hog Fuel Biomass	Report Date:	3/14/2019	
Packaging:	Plastic Bag	Report ID:	BEL-ME11001	
Date Sampled:	N/A	Purchase Order #	N/A	

Parameter	As-Received	Oven Dry	Analytical Method
Total Moisture (%)	23.62		CEN/EN 14774-1
Ash (%)	0.98	1.29	CEN/EN 14775
Volatiles (%)	62.58	81.93	CEN/EN 15148
Fixed Carbon (%)	12.81	16.78	By Difference
Gross Calorific Value (GJ/Tonne)	15.56	20.37	CEN/EN 14918
Net Calorific Value (cV)(GJ/Tonne)	14.04	19.10	CEN/EN 14918
Net Calorific Value (cP)(GJ/Tonne)	13.96	19.03	CEN/EN 14918
Carbon (%)	38.89	50.91	CEN/EN 15104
Hydrogen (%)	4.71	6.16	CEN/EN 15104
Nitrogen (%)	0.26	0.33	CEN/EN 15104
Sulfur (%)	0.01	0.01	CEN/EN 15289
Oxygen (%)	31.54	41.29	By Difference
Chlorine (ppm)			ASTM D6721

Prepared By:

Results shown on this certificate represent only the quantity of sample which was submitted for analysis. BEL does not assume responsibility for selection, representation, and/or sample identifications. Analyses are careful out within the scope of reincigals instructions and with due are and skill in conformily with BEL Terms and Conditions of Business. Claims in respect of services provided will be considered only if based upon failure to take due care proven by the Principal. Liability shall in no circumstances whictover exceed a total aggregate sum equals to 10 lego times the amount of the feep life for the service.

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Report of Analysis

Osahada of Maine 177 East Main Street Searsport, ME 04974

Company Contact: Art House

BEL ID Number(s):	BEL190101	Sample Weight (kg):	5.67
Product/Commodity:	Wood Chips	Sample Received:	7/31/2018
Sample Designation:	Mixed Conifers	Report Date:	8/8/2018
Packaging:	Plastic Bag	Report ID:	BEL-ME190101
Date Sampled:	N/A	Purchase Order #	N/A

Date Sampled:	N/A		Purchase Order #	N/A
Compositional Analys	sis: Proximate/Ultin	nate Analysis		
Parameter		As-Received	Oven Dry	Analytical Method
Total Moisture (9	6)	28.96		CEN/EN 14774-1
Ash (%)		2.66	3.74	CEN/EN 14775
Volatiles (%)		56.77	79.91	CEN/EN 15148
Fixed Carbon (%)		11.59	16.32	By Difference
Gross Calorific Va	llue (GJ/Tonne)	13.28	18.69	CEN/EN 14918
Net Calorific Valu	ie (cV)(GJ/Tonne)	11.74	17.47	CEN/EN 14918
Net Calorific Valu	e (cP)(GJ/Tonne)	11.65	17.40	CEN/EN 14918
Carbon (%)		33.68	47.41	CEN/EN 15104
Hydrogen (%)		4.22	5.94	CEN/EN 15104
Nitrogen (%)		0.32	0.46	CEN/EN 15104
Sulfur (%)		0.02	0.03	CEN/EN 15289
Oxygen (%)		30.14	42.42	By Difference
Chlorine (ppm)				ASTM D6721

Prepared By: Chis Wiberg

Results shown on this certificate represent only the quantity of sample which was submitted for analysis. BE, does not assume responsibility for selection, representation, and/or sample identifications. Analyses are carried out within the scope of Principal's Instructions and with the ace are add kill in conformily with BEL Terms and Conditions of Business. Claims in respect of services provided will be considered only if based upon failure to take due care proven by the Principal. Liability shall in no circumstances what toever exceed a total aggregate sum equant to 10 (ten) times the amount of the fee paid for the service.



3.) Curtail Carbon Intensive Trucking to Reduce GHG Emissions

More than <u>70,000 US tons of wood</u> harvested, transported, and delivered <u>every day</u> from US forests = <u>2,333 Truck Load Movements per</u> <u>day</u> [21]

Carbon Emission Analysis

Assume all truck transport is regional and located within 50-miles of the facility.

Export Commodity: Industrial Wood Pellets for CHP **Export Volume**: 13,600,000,000 Metric Tonnes

U.S. Tons Required: 32,600,000 Short Tons of Raw Whole Tree FiberUS Tons Per Truckload: 30 US Short Ton or 27 Metric Tonnes per load

Total Truckloads Required: 1,088,000 Truck loads

Distance - Harvest to Plant: 50 miles (each way) or 100-miles per load (averaged)

Total Miles Traveled: 54,400,000 Miles Driven

Carbon Calculations: Average truck in US emits 161.8 grams of CO2 per ton mile **Total Carbon Emitted:** 54,400,000 ton miles X 161.8 grams = 8,802 MT Annually

<u>Projected 2030 Export Volume - in MT Converted to US Short Tons</u>

Calculated by Miles Required to Deliver to Facility

 Ton Miles
 Grams CO2
 Total Grams
 Annual MT CO2

 54,400,000
 161.8
 8,801,920,000
 8,802

Medium- and heavy-duty trucks in the United States emitted 444 million metric tons of carbon dioxide equivalent in 2019. Greenhouse gas emissions from these modes of transportation have increased by more than 90 percent since 1990. It is estimated that the U.S. accounts for 18 percent of global road freight CO2 emissions. Source: *Statista*, *Published by Ian Tiseo*, *Apr 23*, 2021 [22]

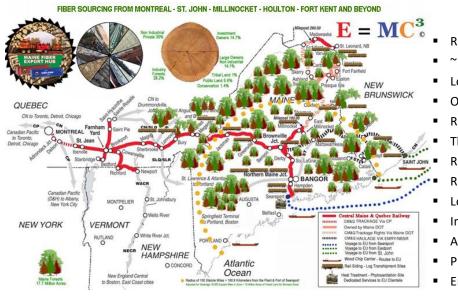
4.) Transition to Rail Transport - GHG Emission Reduced 84%

Log Truck	300,000	UST per yea	ar to Facil	ity												
Distance Miles	Weight Cargo UST	Emission Factor	Grams of CO2	MT of	-	Loaded Truck		§ Per Truck	\$ Per US Ton	-	§ for 300 USTPY	Annual Tons	Annual Loads	Grams of CO2	MT of CO2 Per Load	
200	30	161.8	970800	0.971	\$	3.50	\$	700.00	\$ 23-33	\$	7,000,000	300,000	10,000	9,708,000,000	9,708	100%
175	30	161.8	849450	0.849	\$	3.50	\$	612.50	\$ 20.42	\$	6,125,000	300,000	10,000	8,494,500,000	8,495	100%
150	30	161.8	728100	0.728	\$	3.50	\$	525.00	\$ 17.50	\$	5,250,000	300,000	10,000	7,281,000,000	7,281	100%
125	30	161.8	606750	0.607	\$	3.50	\$	437.50	\$ 14.58	\$	4,375,000	300,000	10,000	6,067,500,000	6,068	100%
100	30	161.8	485400	0.485	\$	3.50	\$	350.00	\$ 11.67	\$	3,500,000	300,000	10,000	4,854,000,000	4,854	100%
75	30	161.8	364050	0.364	\$	3.50	\$	262.50	\$ 8.75	\$	2,625,000	300,000	10,000	3,640,500,000	3,641	100%
50	30	161.8	242700	0.243	\$	3.50	\$	175.00	\$ 5.83	\$	1,750,000	300,000	10,000	2,427,000,000	2,427	100%
25	30	161.8	121350	0.121	\$	3.50	\$	87.50	\$ 2.92	\$	875,000	300,000	10,000	1,213,500,000	1,214	100%
	1.00						-	Average	\$ 13.13	\$	3,937,500			Average	5,461	100%

Rail Car	300,000	UST per year	ar to Facil	ity											
Distance Miles	Weight Cargo UST	Emission Factor	Grams of CO2	MT of	_	er Loaded Iile Rail	\$	Per Rail Car	\$ Per US Ton		Annual Tons	Annual Loads	Grams of CO2	MT of CO2 Per Load	
200	75	22.9	343500	0.344	\$	4.13	\$	825.00	\$ 11.00	\$ 3,300,000	300,000	4,000	1,374,000,000	1,374	14%
175	75	22.9	300563	0.301	\$	4.50	\$	787.50	\$ 10.50	\$ 3,150,000	300,000	4,000	1,202,250,000	1,202	14%
150	75	22.9	257625	0.258	\$	5.00	\$	750.00	\$ 10.00	\$ 3,000,000	300,000	4,000	1,030,500,000	1,031	14%
125	75	22.9	214688	0.215	\$	5.70	\$	712.50	\$ 9.50	\$ 2,850,000	300,000	4,000	858,750,000	859	14%
100	75	22.9	171750	0.172	\$	6.75	\$	675.00	\$ 9.00	\$ 2,700,000	300,000	4,000	687,000,000	687	14%
75	75	22.9	128813	0.129	\$	8.50	\$	637.50	\$ 8.50	\$ 2,550,000	300,000	4,000	515,250,000	515	14%
50	75	22.9	85875	0.086		NA		NA	NA		300,000	4,000	343,500,000	344	14%
25	75	22.9	42937-5	0.043		NA		NA	NA		300,000	4,000	171,750,000	172	14%
									\$ 9.75	\$ 2,925,000	8 10		Average	773	14%
Transition Po	oint						1/2	Average Savings	26%	\$ 1,012,500 26%				GHG Reduced	86%

Target Procurement = ~ 70% of Fiber Inbound by Rail and ~ 30% on Local Trucks

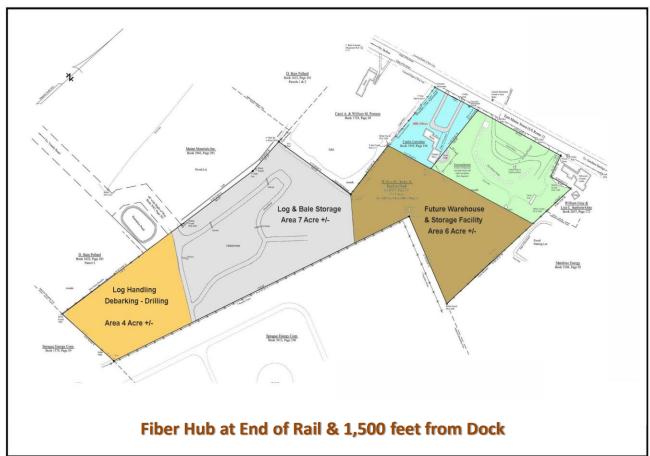
To: Searsport Fiber Hub Inbound Fiber 65% to 70% - By rail to reduce truck use - reduce GHG by ~ 86%



Other Benefits of Rail:

- Rail sidings located ~ 50 miles apart
- ~ 2.5 Truckloads per rail car
- Loggers increase fiber supply 2.5x
- Opens Work to Smaller Companies
- Residuals/Slash Removed Faster
- Thinning/Clearing more Efficient
- Reduced Forest Fire Hazards
- Reduced truck traffic
- Lower accident incidents
- Increase rail service (efficiencies)
- Activates rail service
- Provides Job Opportunities
- Enhances Local Economies

5.) Centralize Fiber, Aggregate, Classify, Process for Quality Assurance





Cost Efficiencies by Operating Fiber Hub – Aggregation Yard

Production of Low Cost - Low Value Residual and Waste Fiber

Blending Material From Various Sources to Achieve Low Cost Conifer - Softwood Fiber Only

Fiber As-Received:	Average 50-mile Radius	Annual US	Va	ılue Per US	Ext	tended Yard	<u>Ti</u>	pping Fee	Bl	ended Values
<u>Descripti</u>	<u>on</u>	Ton Available	<u>Ton</u>	As Received	<u>Co</u>	st Received	<u>Pa</u>	uid to Yard	N	et Yard Costs
Residual Derived from Merchantable	Harvests	150,000	\$	29.00	\$	4,350,000			\$	4,350,000.00
Small Diameter From Forest Clearing		250,000	\$	32.00	\$	8,000,000			\$	8,000,000.00
Whole Tree Residual Softwood Chip	oped in Forest by Logger	90,000	\$	34.00	\$	3,060,000			\$	3,060,000.00
Lumber Mill - Factory Residuals, Sha	avings, and Waste	6,000	\$	28.00	\$	168,000			\$	168,000.00
Tree Clearing - Thinnings, Trimming	s - Power Line Maintenance	10,000	\$	(10.00)			\$	100,000.00	\$	(100,000.00)
Residential Debris - Roadside Clean	ing - Clean Debris and Waste	5,000	\$	(10.00)			\$	50,000.00	\$	(50,000.00)
Disaster Clearing - Fire Prevention C	ontractors	5,000	\$	(15.00)			\$	75,000.00	\$	(75,000.00)
Municiple Removals - Softwood On	y - Received to Yard	500	\$	(25.00)			\$	12,500.00	\$	(12,500.00)
	Totals	516,500	\$	7.88			\$	237,500	\$	15,340,500
Research Sample of Materials	Conducted 2020 thru 202	22	e NI	ET Cost Re	ece	ived to Ya	ard	l p/US-T	\$	29.70

Note: With cooperation and goal sharing by Strategic Alliance Partners one can consistently achieve these low costs targets of raw fiber before processing through the Phytosanitation System.



From Forest to Furnace - Streamlined - Toward Carbon Neutral

6.) Exceed EU-2014 Import Mandate – Phytosanitation

"On June 17, 2014 the European Union published amendments to its principle plant health directive (Council Directive 2000/29/EC) which regulates the import of plants and plant products including forestry products. Member countries of the European Union are to adopt the requirements within their laws, regulations, etc. by 30 September 2014. The Requirements will come into force for imports arriving on or after October 1, 2014. Wood must be: - heat Treated or.... by using approved processes. At present the E.U. has not approved any fumigation products. Heat treatment is defined as the application of 56 of a minimum duration of 30 continuous minutes throughout the entire profile of the wood (including at its core)."



Since 1945 Thompson Dryers have been pioneering drying; patenting, perfecting and servicing dryer systems across many industries. Take a tour around one of our single-pass rotary drying systems. Thompson's believes equipment should work like it's supposed to and you deserve the very best solution for your drying needs. [24]

Trailer Mounted Phyto Heater Dryer

520 Trailer Mounted Phyto Heater Dryer System



Design Drawing Only: TD Dryers

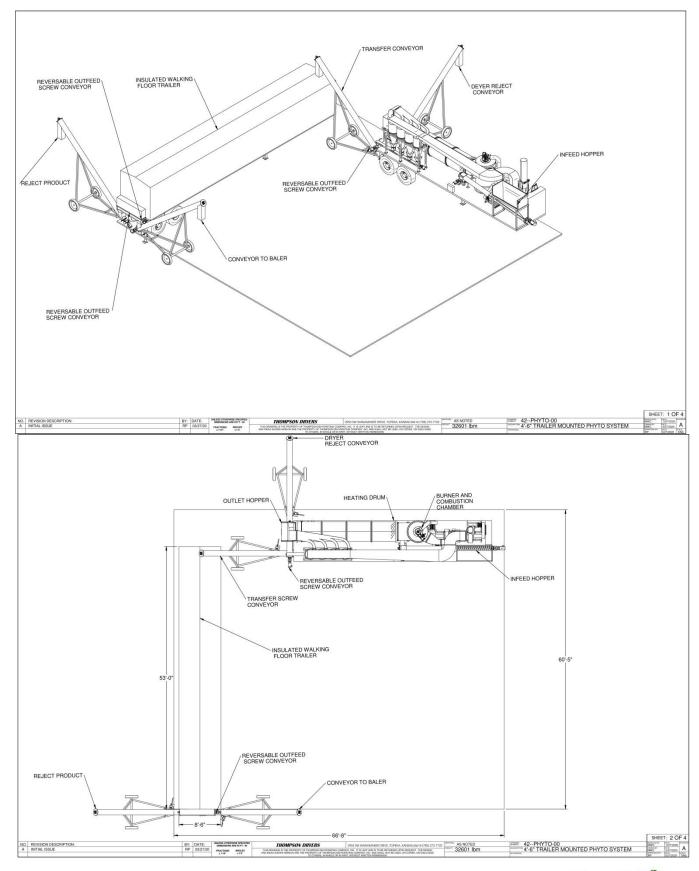
THOMPSON

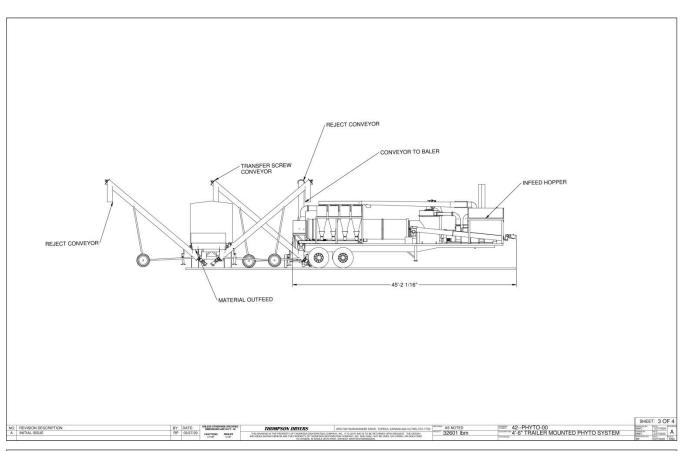
DEHYDRATING COMPANY

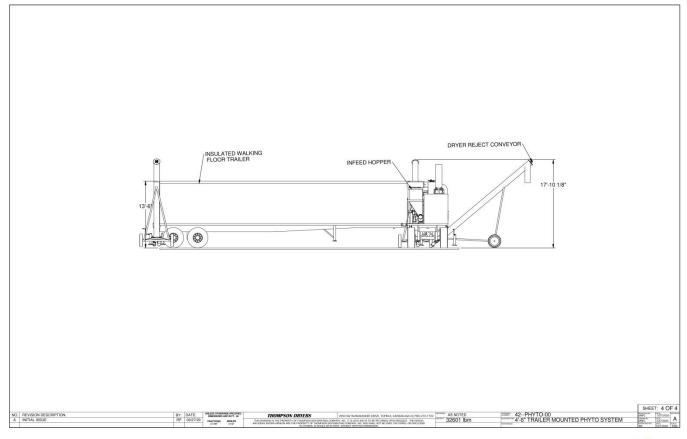
 Wood Chip No Bark
 MT Year
 MC%

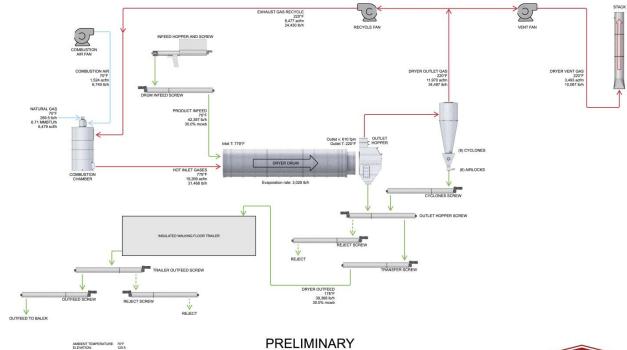
 Feedstock - In
 165,000
 35

 Feedstock - Out
 150,000
 30









Thompson 520 Mobile Wood Phytosanitary Heater Design production

Description: 5-ft-diameter trailer-mounted Thompson woodchip phytosanitar heater, 150,000-by design outfeet production Project: Mobile Phyto Revision: 2 Pate: 23-Feb-2021 By: Parker Robb 1 of 1

This drivening is the property of Thompson Dehydristing Company, Inc., and is lint and to be informed apon request. The datasy and sides alone how are the property of Thompson Dehydrating Company, linc, and shall not be used, copied, or disclosed to sthrem, in whole or in part, without permission. Thompson Dehydrating Company, inc. 259.5 Will Wernerwister Dr. Topshik, KS 06614 et 2790 379.7.100.



7.) Densify for Effective, Efficient and Low Cost Material Handling



The Apollo ISC Big Bale Press (BBP65) is part of our Big Bale Packaging and the most efficient and flexible compressing and packing system available on the market today. The Big Bale press in itself is a compact, fully automatic installation for compressing, packing and palletizing bulk products. The Big Bale Press can be used for a wide range of compressible and cohesive products, such as peat, biomass and compost. As designed this system will bale up to 300,000 Metric Tonnes of wood chips annually, with a compression ratio of ~ 1.65 to 1 (roughly 24.5 lbs/cf to 40.4 lbs/cf in bale. [25]

Rock Solid - Perfectly Sized to Fit:

Shipping Containers – No Wasted Space

Tightly Arranged Vessel – handy sized 28 – 30 KMt

US & EU Trucks/Rail and Transport



8.) Eliminate:

Costly Silo Storage or Warehouse Buildings,



Chip-Pile Management,



Port Handling - Movement& Covering,



Inclement Weather – Climate Exposure.



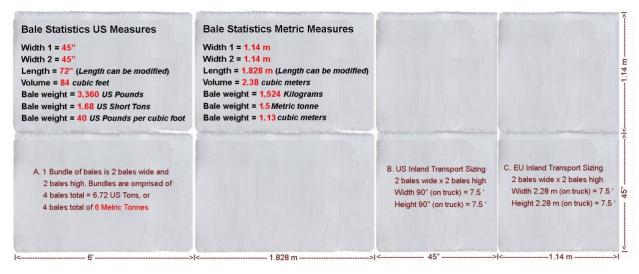
Bales are hermetically sealed in a watertight and airtight sturdy plastic seal wrapping. Wrapping is Double layered to provide strong, rigid, and nearly Impenetrable during movement, storage, loading And unloading and long-term inventory stacking. Quality and Integrity can be held a year – outside.

9.) Ocean Freight cost Reduction exceed Pellet Density/Stowage Value

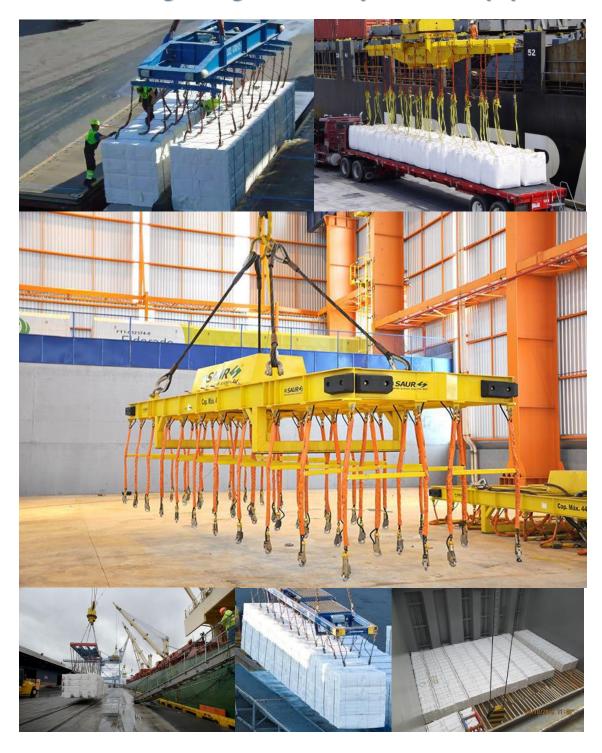
Ocean freight costs are directly related to the stowage value of any commodity. Industrial wood pellets weigh 40 lbs/cf. **E=MC**³© densified biomass chips weigh 40.6 lbs/cf or slightly more comparable to industrial wood pellets. Therefore, these two commodities weighing the same; there is no appreciable difference in the ocean freight density, stowage or loading variables. The stowage per vessel is equal.

They will have the same stowage as each other, but the ocean freight will differ in the exception that the ocean distance for industrial wood pellets is from Savannah, GA, USA to Liverpool GP with a distance of 3629.86 mi, (6722.49 km). The transit time is: 11 days 15 hours at an average speed of: 13 knots.

E=MC³© is from Searsport, ME, USA to Liverpool GP with a distance of 2681.05 mi, (4965.29 km). The transit time is: 8 days 14 hours at an average speed of: 13 knots. This is a 3-day or 27% reduction of time on water each way or a 6-day round trip sailing time reduction, which allows more vessel turn around trips each year. [26]



Vessel Loading Configurations – System and Equipment





Load Perfection:

CAPT. H.VISSER

PS-STA@OLDENDORFF.COM

OLDENDORFF 4

28-30 KMT Cargo – **Handy Size** Under & Below Hatch

- ☐ Tightly Arranged Vessel
- ☐ 3 Cranes on Board
- ☐ 24 Mt Per Cranston Bar
- ☐ 7 Turns Per Hr (24 MT EA)
- ☐ 168 MT P/hr per/Crane
- ☐ 504 MT per Hr Total
- ☐ 60 Hrs. to Load ~ 30 KMt
- ☐ ~ 3 Days in Port
- ☐ Reciprocal Back Hauls (may be arranged)
- ☐ Same Ports Same Type Loads (*may be arranged*)
- ☐ 5 Dedicated Loads Per Year for 150 KMTPY cargo
- ☐ 150,000 MT Potential per Dryer System
- ☐ Dual HT System = 300 KMTPY With 2nd Dryer
- ☐ 10 Dedicated Loads Per Year for 300 KMTPY cargo

10.) Achieve Efficiency by promoting Strategic Alliances.

Strategic Alliances are established by and between landowners, loggers and transportation professionals. All fiber sourced is strictly derived of forest residuals and waste materials. No trees are harvested for this entire project. No forest land/acreage is deforested.

Relationships are established with Canadian Pacific Rail for transport and several laydown yards have been identified to enhance supply chain efficiency. Reliance upon rail transport will replace truck traffic and carbon emissions by roughly 86%. The Searsport laydown yard is under site control for 30-years with land lease cost at below market rate in consideration to an exchange for pass through costing, whereby payment is made upon loading and shipping vessels.

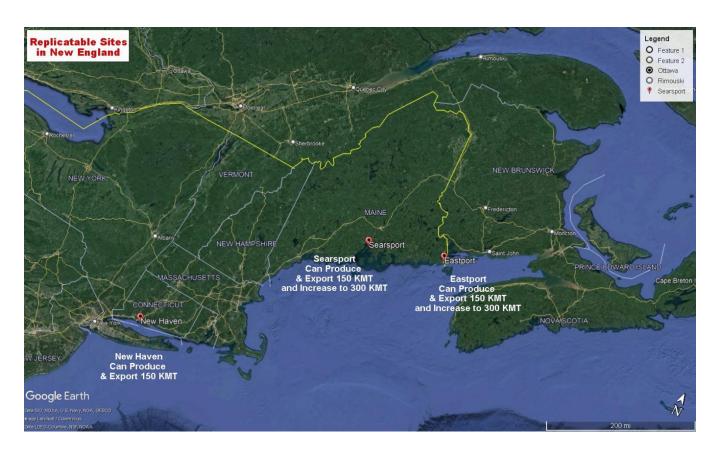
The aggregate yard acts as the central handling facility to ensure exacting specifications, in both quality, species, and sizing – also, to maintain a consistent and exacting record of Phytosanitation processes. The EU mandate of 56°C for 30 minutes to the core is exceeded at 60°C for 45minutes to the core (in expectation of increased mandates).

Densification of wood chips lowers the ocean freight rate and delivery time. The absence of need for buildings, chip piles, silos and costly port handling mitigates cost and environmental exposure to the commodity.

Direct contract relationships by Oldendorff Shipping and buyers or enduser distribution centers or CHP facilities will save significantly by eliminating a middleman exporter in the financial equation.

Partnering relationships with buyers or end-user distribution centers or CHP facilities will save significantly by providing an opportunity to own, lease or manage the fiber received to the aggregation yard. Gigajoule values can increase during natural drying periods with no costs.

11.) Replicate the Above.



Financial Benefits from Acting Responsibly

Comparison of Commodities – MC & Gj Values

Analysis of Gigajoule Value Calculations

GJ/tonne = 19.2 - (0.2164*MC), where MC is the moisture content in percent of total weight [27]

							1	
BDT-Gj	/			<u>Gj</u>			1	
19.2	- (0.2164 * MC)		=	GJ			1	
	Given MC%	55	=	7.30	Gj/tonne			
	Given MC%	54	=	7.51	Gj/tonne			
	Given MC%	53	=	7.73	Gj/tonne			
	Given MC%	52	=	7.95	Gj/tonne	$E=MC^3$	ov. W	
	Given MC%	51	=	8.16	Gj/tonne		·	
	Given MC%	50	=	8.38	Gj/tonne	11/26	WILL	
	Given MC%	49	=	8.60	Gj/tonne	Was the same of th	JAD ?	
	Given MC%	48	=	8.81	Gj/tonne		A COL	
	Given MC%	47	=	9.03	Gj/tonne		27	
	Given MC%	46	=	9.25	Gj/tonne			
	Given MC%	45	=	9.46	Gj/tonne	THE STATE OF THE S	To be a little of the little o	
	Given MC%		=	9.68		2 6 6 6 1 1		
		44			Gj/tonne		No.	
	Given MC%	43	=	9.89	Gj/tonne		9-3	
	Given MC%	42	=	10.11	Gj/tonne			١
	Given MC%	41	=	10.33	Gj/tonne		2	1
	Given MC%	40	=	10.54	Gj/tonne	and the second	1/25	
	Given MC%	39	=	10.76	Gj/tonne	TO FIX OF	TO INC	
	Given MC%	38	=	10.98	Gj/tonne		100	
	Given MC%	37	=	11.19	Gj/tonne	-	11/1	
	Given MC%	36	=	11.41	Gj/tonne		WAX	
	Given MC%	35	=	11.63	Gj/tonne		- 11	
	Given MC%	34	=	11.84	Gj/tonne		150	
	Given MC%	33	-	12.06	Gj/tonne			١
	Given MC%	32	=	12.28	Gj/tonne	N. Ver	TE	
	Given MC%	31	=	12.49	Gj/tonne	Alexander	The	
	Given MC%	30	=	12.71	Gj/tonne	ST C	3/1/	
	Given MC%	29	=	12.92	Gj/tonne	Carried States	8/00	
	Given MC%	28	=	13.14	Gj/tonne	Co	Tes	
	Given MC%	27	=	13.36			Self E	
	Given MC%	26	=	13.57	Gj/tonne			
					Gj/tonne	Townshirl F MC2c		
	Given MC%	25	-	13.79	Gj/tonne	Targeted E=MC3©		
	Given MC%	24	=	14.01	Gj/tonne			
	Given MC%	23	=	14.22	Gj/tonne			
	Given MC%	22	=	14.44	Gj/tonne			
	Given MC%	21	=	14.66	Gj/tonne			
	Given MC%	20	=	14.87	Gj/tonne			
	Given MC%	19	=	15.09	Gj/tonne			
	Given MC%	18	=	15.30	Gj/tonne			
	Given MC%	17	=	15.52	Gj/tonne			
	Given MC%	16	=	15.74	Gj/tonne			
	Given MC%	15	=	15.95	Gj/tonne			
	Given MC%	10	=	17.04	Gj/tonne	Industrial Wood Pellets		
	Given MC%	5	=	18.12	Gj/tonne			
	Given MC%	0	=	19.20	Gj/tonne			
		٠			- J/ tollic			

Financial Benefits from Acting Responsibly

Comparative Adjustment of Volume to Balance Gj Purchase

Justification for Substitution or Inclusion of E=MC³ Wood Chips in Place of Industrial Wood Pellets

Industrial	Forward	US	\$ FOB Mt	Gj/per-Mt	Per	Gj US \$	MMt Supply	<u>Gj Equivalent</u>	Anı	nual Supply US\$
Wood Pellets										
wood reliets	1Q22	\$	197.00	17.04	\$	11.56	1	17,036,000	\$	197,000,000
	2Q22	\$	187.00	17.04	\$	10.98	1	17,036,000	\$	187,000,000
	3Q22	\$	178.50	17.04	\$	10.48	1	17,036,000	\$	178,500,000
	4Q22	\$	180.50	17.04	\$	10.60	1	17,036,000	\$	180,500,000
Averaged - 22	2022	\$	185.75	17.04	\$	10.90	1	17,036,000	\$	185,750,000
	2023	\$	172.50	17.04	\$	10.13	1	17,036,000	\$	172,500,000
_	2024	\$	173.00	17.04	\$	10.15	1	17,036,000	\$	173,000,000
Predicted	2025	\$	173.50	17.04	\$	10.18	1	17,036,000	\$	173,500,000
	Forward	US	\$ FOB Mt	Gj/per-Mt	<u>Per</u>	Gj US \$	MMt Supply	<u>Gj Equivalent</u>	<u>Anı</u>	nual Supply US\$
E-MC2									_	
E=MC3®	Forward 1Q22 2Q22	\$	124.95	13.79	\$	9.06	1	13,790,000	\$	124,955,000
E=MC3®	1Q22			13.79 13.79	\$	9.06 8.47	1 1	13,790,000 13,790,000	\$	124,955,000 116,755,000
E=MC3⊚	1Q22 2Q22	\$	124.95 116.75	13.79	\$	9.06	1	13,790,000 13,790,000 13,790,000	\$	124,955,000 116,755,000 107,855,000
E=MC3© Averaged - 22	1Q22 2Q22 3Q22	\$ \$ \$	124.95 116.75 107.85	13.79 13.79 13.79	\$ \$ \$	9.06 8.47 7.82	1 1 1	13,790,000 13,790,000 13,790,000 13,790,000	\$ \$	124,955,000 116,755,000 107,855,000 112,745,500
	1Q22 2Q22 3Q22 4Q22	\$ \$ \$	124.95 116.75 107.85 112.75	13.79 13.79 13.79 13.79	\$ \$ \$	9.06 8.47 7.82 8.18	1 1 1 1	13,790,000 13,790,000 13,790,000	\$ \$ \$	124,955,000 116,755,000 107,855,000
	1Q22 2Q22 3Q22 4Q22 2022	\$ \$ \$	124.95 116.75 107.85 112.75 115.56	13.79 13.79 13.79 13.79 13.79	\$ \$ \$ \$	9.06 8.47 7.82 8.18 8.38	1 1 1 1 1	13,790,000 13,790,000 13,790,000 13,790,000 13,790,000	\$ \$ \$ \$	124,955,000 116,755,000 107,855,000 112,745,500 115,560,000
	1Q22 2Q22 3Q22 4Q22 2022	\$ \$ \$ \$	124.95 116.75 107.85 112.75 115.56	13.79 13.79 13.79 13.79 13.79	\$ \$ \$ \$ \$	9.06 8.47 7.82 8.18 8.38	1 1 1 1 1	13,790,000 13,790,000 13,790,000 13,790,000 13,790,000	\$ \$ \$ \$	124,955,000 116,755,000 107,855,000 112,745,500 115,560,000

Adjustment to Purchase equivalent Gigajoules to Wood Pellets

To provide an equivalent Gigajoules, the wood chip purchase volume is increased by 17.17%

Wood Pelets	2023	\$ 172.50	17.04	\$ 10.13	1	17,036,000	\$ 172,500,000
·							
E=MC3©	2023	\$ 115.66	13.79	\$ 8.39	1	17,036,000	\$ 142,884,972

Adjusted Volume 1,171,681 Metric Tonnes Required E=MC3® Savings \$ 29,615,028 17.17%

Source: Argus Biomass Markets Issue 21-50 Wednesday December 15, 2021 FOB Northeast USA

GJ/tonne = 19.2 - (0.2164*MC), where MC is the moisture content in percent of total weight.

Financial Benefits from Acting Responsibly

Analysis of Savings to CHP Facility by Substitution

Analysis conducted on the basis of a Gigajoule Purchase = to 1 Million MT of Wood Pellets = 17 million Gj

US \$ FOB Mt Gj/per-Mt Per Gj US \$ MMt Supply Gj Equivalent Annual Supply US\$

Wood Pellets											
	1Q22	\$	197.00	17.04	\$	11.56	1	17,036,000	\$	197,000,000	
	2Q22	\$	187.00	17.04	\$	10.98	1	17,036,000	\$	187,000,000	
	3Q22	\$	178.50	17.04	\$	10.48	1	17,036,000	\$	178,500,000	
	4Q22	\$	180.50	17.04	\$	10.60	1	17,036,000	\$	180,500,000	
Averaged - 22	2022	\$	185.75	17.04	\$	10.90	1	17,036,000	\$	185,750,000	
	2023	\$	172.50	17.04	\$	10.13	1	17,036,000	\$	172,500,000	
	2024	\$	173.00	17.04	\$	10.15	1	17,036,000	\$	173,000,000	
Predicted	2025	\$	173.50	17.04	\$	10.18	1	17,036,000	\$	173,500,000	
	Forward	US	\$ FOB Mt	Gj/per-Mt	Per	Gj US \$	MMt Supply	Gi Equivalent	Ann	ual Supply US\$	
E=MC3⊚	Forward 1Q22	us \$	\$ FOB Mt 124.95	<u>Gj/per-Mt</u> 13.79	<u>Per</u> \$	Gj US \$ 9.06	MMt Supply	<u>Gi Equivalent</u> 13,790,000		124,955,000	
E=MC3⊚								13,790,000		-	
E=MC3⊚	1Q22	\$	124.95	13.79	\$	9.06	1	13,790,000 13,790,000	\$	124,955,000	
E=MC3⊚	1Q22 2Q22	\$	124.95 116.75	13.79 13.79	\$	9.06 8.47	1	13,790,000 13,790,000	\$	124,955,000 116,755,000	
E=MC3⊕ Averaged - 22	1Q22 2Q22 3Q22	\$ \$ \$	124.95 116.75 107.85	13.79 13.79 13.79	\$ \$ \$	9.06 8.47 7.82	1 1 1	13,790,000 13,790,000 13,790,000	\$ \$ \$	124,955,000 116,755,000 107,855,000	
	1Q22 2Q22 3Q22 4Q22	\$ \$ \$	124.95 116.75 107.85 112.75	13.79 13.79 13.79 13.79	\$ \$ \$	9.06 8.47 7.82 8.18	1 1 1	13,790,000 13,790,000 13,790,000 13,790,000	\$ \$ \$	124,955,000 116,755,000 107,855,000 112,745,500	\$56,840,000
	1Q22 2Q22 3Q22 4Q22 2022	\$ \$ \$ \$	124.95 116.75 107.85 112.75 115.56	13.79 13.79 13.79 13.79 13.79	\$ \$ \$ \$	9.06 8.47 7.82 8.18 8.38	1 1 1 1	13,790,000 13,790,000 13,790,000 13,790,000 13,790,000	\$ \$ \$ \$ \$	124,955,000 116,755,000 107,855,000 112,745,500 115,560,000	\$56,840,000
	1Q22 2Q22 3Q22 4Q22 2022	\$ \$ \$ \$ \$	124.95 116.75 107.85 112.75 115.56	13.79 13.79 13.79 13.79 13.79	\$ \$ \$ \$	9.06 8.47 7.82 8.18 8.38	1 1 1 1 1	13,790,000 13,790,000 13,790,000 13,790,000 13,790,000 13,790,000	\$ \$ \$ \$	124,955,000 116,755,000 107,855,000 112,745,500 115,560,000 115,660,000	\$56,840,000

Adjustment to Purchase equivalent Gigajoules to Wood Pellets

Forward

Industrial Wood Pellets

To provide an equivalent Gigajoules, the wood chip purchase volume is increased by 32.95%

Wood Pelets	2023	\$ 172.50	17.04	\$ 10.13	1	17,036,000	\$ 172,500,000	
								Difference
E=MC3 _©	2023	\$ 115.66	13.79	\$ 8.39	1	13,790,000	\$ 115,660,000	32.95%

Added Mt Volume Required to Equal Gj 235,388 \$ 8.39 1,235,388 3,246,000 \$ 10,361,492

Adjustment 17,036,000 126,021,492

17.04 Wood Pellets 13.79 E=MC3© Adjustment 23.54%

Adjusted Mt Volume Required Previous 1,000,000

Adjusted Volume 1,329,507 Metric Tonnes Required E=MC3® Savings \$ 56,840,000 32.95%

Here, a CHP facility can reduce its fiber supply costs by 32.95% by a total substitution of wood pellets as a supply commodity with E=MC3® however, the suggestion is to substitute and or complement the traditional utilization of wood pellets with a marginal influx of E=MC3® as demonstrated herein.

<u>Commodity</u>	% Adjusted	Mt Required	<u>Original Gi</u>	Adjusted Gj		Gj USD \$ FOB	Delivered USD \$
Suggested Modification 'ood Pellets	35%	650,000	17,036,000	11,073,400	\$	10.13	\$ 112,125,000
E=MC3©		432,386	_	5,962,600	\$	8.39	\$ 50,009,740
		1,082,386		17,036,000			\$ 162,134,740
				О	rigi	inal Pellet USD \$	\$ 172,500,000
			CHP Facil	ity Savings wit	th S	Substitution	\$ 10,365,260

Source: Argus Biomass Markets Issue 21-50 Wednesday December 15, 2021 FOB Northeast USA

GJ/tonne = 19.2 - (0.2164*MC), where MC is the moisture content in percent of total weight.

The Parameters: For Analysis of Savings made possible by substitution or utilizing a partial substitution of E=MC3© Wood Chips in place of industrial wood pellets. This analysis starts with the values attributed to the purchase and supply of 1-million metric tonnes of industrial wood pellets with a Gj value of \$17.04 per Mt. for a Gj contract purchase of 17,036,00 Gj delivered. Using values established herein, the Gj value per Mt for E=MC3© Wood Chips is \$13.79 Gj/Mt. To increase the Gj value to an equivalent of wood pellets we must add an additional 23.54% to the base Gj of \$13.79 to achieve \$17.04 per Gj.

Here we adjust the volume of wood pellet consumption by 35% and remain with a total ocean freight volume of 1,082,386 Mt afloat. This adjustment lowers the overall cost to the CHP facility from \$172,500,000 to about \$162,134,740 for a savings of \$10,365,260 or about 6.01%. The total Gj purchase volume remains the same.

By reducing the Mt volume by 35% fiber volume decreases by 840,000 US Ton of fiber and annual acres saved = 6,388

26.94%

6.01%

Savings %

Savings

Financial Projections – Proforma 150 KMTPY

Calculated with 1 Dryer System and 1 Baler System Adding Dryer for 2nd Year (in scaled up stage)

Shown on 5-Year Proforma although Off Takes are Typically 7- years.

Source: Argus Biomass Markets Issue 21-50 Wednesday December 15, 2021 FOB This Proforma Dated March 20, 2022 Proforma Profit and Loss (Yearly) Based on 150KMT Operations from Searsport - w/2nd year Increase 2024 2025 2026 HT Densified E=MC3 Biomass Energy Chips – EU - UK \$17,334,626 \$35,102,618 \$36,155,696 \$37,240,367 \$38,357,578 Residual Bark Mulch from Operations \$157,500 \$318,938 \$334,884 \$351,629 17,492,126 \$ 35,421,555 36,490,581 **Total Revenue** 37.591.996 38.726.788 **Expenses** Hard Costs - Raw Fiber - Processing 2023 2024 2025 2026 Fiber Costs (Estimated) 5.175.000 10.453.500 10.767.105 11.090.118 Yard Aggregation Costs (Sort, Debark, Chip, Screen) 1,035,000 2,090,700 2,153,421 2,218,024 \$ 2,284,564 Heat Costs (Estimated) 975,000 1.969.500 1 949 805 1.930.307 1,911,004 4,009,099 New Site Baler Operation - (Bale Lease/Subcontracted) 4,090,500 4.049.595 3,969,008 2,025,000 \$ Utilities (Estimated) 225,000 454,500 463,590 472,862 \$ 482,319 108,171 Equip. Maint. (Estimated) 52.500 106.050 110.334 112.541 On Site Handling - Conveyance Systems 120,000 242.400 247.248 252.193 257,237 Stevedoring - FOB Incoterm Basis 5.189.396 \$ 2,469,250 \$ 4.987.885 5.087.643 \$ 5.293.183 Cost of Goods Sold COG - Operations 12,076,750 24,395,035 24,826,578 ,272,333 25,732,678 68.04% Hard Costs 69.04% 68.87% 67.23% 66.45% Managerial & Field Expenses 70.000 107.625 110.316 Maine Based Yard Manager 1st Yr w/2nd Yr increase 105.000 113.074 General and Administrative 38.000 \$ 75,240 77.121 \$ 79,049 \$ 81,025 Production Manager 1st Shift 118,800 121,770 124,814 \$ 127,935 131,918 Production Manager 2nd Shift 65,000 128,700 135,215 138,596 Field Manager 1st Shift \$ 50.000 99.000 101.475 104.012 \$ 106,612 Field Manager 2nd Shift 55.000 108.900 111.623 114.413 \$ 117,273 Shipping/Receiving/Yard Labor Shift 1 89,100 93,611 95,951 Shipping/Receiving/Yard Labor Shift 2 68,940 136,501 139,914 143,412 \$ 146,997 **FICA** 55.000 \$ 108.900 \$ 111.623 \$ 114.413 \$ 117.273 Managerial & Field Expenses 506,940 970,141 994,395 1,019,255 \$ 1,044,736 Managerial Costs 2.90% 2.74% 2.73% 2.71% 2.70% Professional Executive Consultant Fee 40.000 44.000 Authorized Maine Fiber Procurement Broker 45,000 69,750 69,053 68,362 67,678 Insurance Costs 30.000 33,000 36,300 43,923 53,549 \$ 51,989 Port Laydow n - Land Lease \$ 49,005 \$ 50,475 \$ 55,156 Port Pass Through Fees - Loading Event Only 147.000 279.300 283,490 287.742 \$ 292.058 Yard Prep 1st Year - Ongoing Maintenance \$ 85.000 12.750 14.025 15 428 \$ 16.970 Local Taxes 11,761 12,937 14,231 15,654 \$ 17,220 Office Trailer Expense 18,000 19,800 21,780 23,958 26,354 21,962 15 000 16.500 18 150 19 965 \$ G & A - Office - Land Exp. 440.766 538.512 509.017 524.588 \$ 541.320 Gen./Admin. Exo. % 2.52% 2.62% 2.67% 2.73% Primary Loan - Principle Expense (Start up) 629,800.83 671,980 716,983 765,001 \$ 816,235 Primary Loan - Interest Expense Only (Start up) 215,456.78 173,278 128.274 80.256 29,023 433,054 493,001 \$ 526,018 Primary Loan - Principle Expense Only (2nd HT System) 462,056 Primary Loan - Interest Expense Only (2nd HT System) 148.149 \$ 119.147 \$ 88.202 \$ 55.185 **Debt Service** 1,426,460 1,426,460 1,426,460 1,426,460 Debt Svc. 4.83% 4.03% 3.91% 3.79% 3.68% Feedstock - Procure/Sales/Reserve 2024 2027 E=MC3_© Licensed -transfer of Copyright (on contract) 25,000 International Broker Fees (TBD - Carden?) 68,850 70.227 71.632 \$ 73,064 67,500 Reserve Fund - Inventoried Fiber 100,000 198,000 196,020 194,060 \$ 192,119 Feedstock - Procure/Sales/Reserve 68,850 0.39% 0.39% 0.40% 0.41% 0.42% Feedstock - % TOTAL ALL EXPENSES 2024 2025 2026 2027

12,076,750

13,430,274

4,061,852

1,421,648

2,640,204

76.78%

15.09%

\$

\$

440,766

845.258

67.500

24,395,035

538,512

68.850

1,426,460

26,428,858

8,992,698

3.147.444

5,845,254

74.61%

16.50%

24,826,578

509,017

70.227

1,426,460

26,832,282

9,658,298

3.380.404

6,277,894

73.53%

35.0%

17.20%

25,272,333 \$

1,426,460

71.632

27,295,012 \$

72.61%

17.80%

10,296,984

3.603.944

6,693,040 \$

524,588 \$



Cost of Goods Sold COG - Operations

% Retain for Continued Operations

G & A - Office - Land Exp.

Gross Margin

\$ Retained by Company

NET - NET to Owner

Distributed to Shareholders

Debt Service



25,732,678

541,320

1,426,460

27,773,523

10,953,266 35.0%

3.833.643

7,119,623

71.72%

73.064

Financial Projections – Proforma 150 KMTPY

Calculated for 1 Dryer System and 1 Baler System Total Capital Expense Budget to Start 150KMTPY Line

Location Name: 10 Trundy Road, Searsport - ME 04974

Project Name: E=MC3 Biomass Export Operations
Project MT Throughput: 150,000

Date of Estimate: March 19, 2022
Construction Start: May 1, 2022

Anticipated Construction Start: May 1, 2023
Anticipated Construction Finish: November 30, 2023

	Anticipated Construction Finish:					Nove	ember 30, 2022
	Anticipated Construction Cost:	\$ 4,400,000.00					
		CONSTRUCTION SPECIFICATION INSTI	TU.	TE (CSI)			
				TOTAL	CO	ST PER	% OF
	ESTIN	MATE SUMMARY		\$	М٦	TPY-TD	TOTAL
00	DOCUMENTS						
		TOTAL DOCUMENTS	\$	25,000.00	\$	0.17	0.630%
01	GENERAL REQUIREMENTS						
		TOTAL GENERAL REQUIREMENTS	\$	90,558.06	\$	0.60	2.283%
02	SITE WORK						
		TOTAL SITEWORK	\$	130,000.00	\$	0.87	3.277%
03	HEAVY EQUIPMENT						
		TOTAL HEAVY EQUIPMENT	\$	626,650.00	\$	4.18	15.796%
04	MAJOR SYSTEM EQUIPMENT						
		TOTAL MAJOR EQUIPMENT	\$	2,770,000.00	\$	18.47	69.822%
05	INVENTORIES						
		TOTAL METALS	\$	100,000.00	\$	0.67	2.521%
06	UTILITIES						
		SUBTOTAL UTILITIES	\$	225,000.00	\$	1.50	5.671%
		PROJECT SUBTOTAL CONSTRUCTION	\$	3,967,208.06	\$	26.45	100.000%
07	99010 - DESIGN CONTINGENCY	99011 - DESIGN CONTINGENCY	\$	25,000.00			
		TOTAL CONTINGENCIES	·	25,000.00			
		PROJECT SUBTOTAL	\$	3,992,208.06	\$	26.61	100.630%
08	99030 - CONSTRUCTION MANAGER/	99031 - CWGC GENERAL CONDITIONS	\$	43,639.29			
	GENERAL CONTRACTOR	99032 - CWGC PERSONNEL	\$	158,688.32			
		99033 - CM FEE/GC PROFIT	\$	99,180.20			
		TOTAL AE FIXED LIMIT OF CONSTRUCTION	\$	301,507.81	_		
	20040 CONSTRUCTION MANAGED	PROJECT SUBTOTAL	\$	4,293,715.87	\$	28.62	108.230%
09	99040 - CONSTRUCTION MANAGER	99041 - CM CONTINGENCY (zero for GC projects) 99042 - PRECONSTRUCTION SERVICES	\$	35,704.87			
			\$	- 25 704 97			
		TOTAL CM FIXED LIMIT OF CONSTRUCTION PROJECT SUBTOTAL	\$	35,704.87	•	20.06	100 120%
10	99050 - ALLOWANCES	99055 - CHILLED WATER CONNECTION FEE ALLOWANCE	_	4,329,420.75 45,579.25	Þ	28.86	109.130%
'0	33030 - ALLOWANCES	99056 - SIDEWALK CLOSURE ALLOWANCE FOR AA	э \$	45,579.25 25,000.00			
		TOTAL ALLOWANCES		70,579.25			
		PROJECT SUBTOTAL	\$	4,400,000.00	\$	29.33	110.909%
		PROJECT TOTAL	Ť	4.400.000.00	\$	28.86	110.909%
		I NOULCI TOTAL	Ψ	-,-00,000.00	Ψ	20.00	110.303/0

Budgeted Draw Schedule – 9 Month

Origination Apr-22 May-22 Jun-22 \$ 1,320,000.00 \$ 13,310.40 \$ 23,112.99 \$ 180,441.33 \$ 3,080,000.00 \$ 31,057.60 \$ 53,930.30 \$ 421,029.76 \$ 8	Apr-22 May-22 Jun-22 \$ 13,310.40 \$ 23,112.99 \$ 180,441.33 \$ 31,057.60 \$ 53,830.30 \$ 421,029.76	May-22 Jun-22 \$ 23,112.99 \$ 180,441.33 \$ 53,930,30 \$ 421,029.76	Jun-22 99 \$ 180,441.33 30 \$ 421,029.76	Jun-22 180,441.33 421,029.76	↔ ↔	27,272 63,636	.73 \$	Aug-22 425,390.04 \$ 992,576.75 \$	Sep-22 204,756.24 477,764.55	\$ 27	Oct-22 248,390.73 \$ 579,578.36 \$	Nov-22 139,849.23 \$	\$ 57,476.33 \$ 134,111.43	Totals \$ 1,320,000.00 \$ 3,080,000,00	<i>الا</i> 00:00
Total			€				€				827,969.09 \$	466,164.09		\$ 4,400,000.00	00.00
USES OF FUNDS - OUTPUTS 00 DOCUMENTS	Expenditures	Apr-22	M	May-22	Jun-22	Jul-22		Aug-22	Sep-22	O	Oct-22	Nov-22	Dec-22	Totals	হ৷
00010 - Receive Submittals from Equipment Sources	\$ 25,000.00	\$ 5,000.00	↔	5,000.00	\$ 15,000.00									\$ 25,0	25,000.00
01 GENERAL REQUIREMENTS															
01510 - Mobilization to Site	\$ 45,000.00	\$ 10,000.00	↔	15,000.00	\$ 20,000.00									\$ 45,0	45,000.00
01530 - Temporary Office Trailer	\$ 36,058.06		↔	5,408.71	\$ 4,378.48	\$ 4,37	4,378.48 \$	4,378.48 \$	4,378.48	\$	4,378.48 \$	4,378.48	\$ 4,378.48	\$ 36,0	36,058.06
01550 - Site Permitting & Engineering	\$ 9,000.00	3,000.00	↔	3,000.00	\$ 2,500.00	\$ 20	200.00								00.000,6
01560 - Barriers & Enclosures	\$ 500.00	_	↔	250.00	\$ 250.00									\$	200.00
02 SITE WORK															м
02100 - Site Clearing	\$ 9,000.00			٠,	\$ 3,000.00	3,00	3,000.000 \$	3,000.00							9,000.00
02200 - Sitew ork - Earth Preparation	\$ 85,000.00	_	s	5,000.00	\$ 18,000.00	\$ 18,00	\$ 00.000,81	18,000.00 \$	18,000.00	\$	8,000.00			\$ 85,0	85,000.00
02225 - Barrier Fencing	\$ 15,000.00	_	↔	3,000.00	\$ 4,000.00	\$ 3,00	3,000.00 \$	3,000.00 \$	2,000.00					\$ 15,0	15,000.00
02400 - Debris & Bolder Removal	\$ 21,000.00	_		7,000.00	\$ 7,000.00		7,000.00								21,000.00
03 HEAVY EQUIPMENT															
03100 - Log Trailers - Non Road-w orthy	\$ 13,650	_					€9							\$ 13,6	
03200 - Dump Trailer		_					↔	3,500.00 \$	3,500.00						
03300 - 8-Ton Trailer		_					↔								
03400 - Flatbed Trailer		_					↔								
03500 - Debarker/Chipper	\$ 500,000	_					↔	250,000.00 \$	7					\$ 500,0	
03600 - Trucks - Tractor Cabs	\$ 52,000	_					↔	26,000.00 \$						\$ 52,0	
03900 - Pickup Trucsk (Used)	\$ 36,000	_					€9	18,000.00 \$	18,000.00						36,000.00
04 MAJOR SYSTEM EQUIPMENT															
11010 - HT - TD Phytosanitation System	\$ 2,175,000.00	_		٠,	\$ 435,000.00		↔	652,500.00		\$ 66	652,500.00 \$	326,250.00	\$ 108,750.00	\$ 2,175,000.00	
11020 - Baling Susyem (300 MTPY) Capital Lease	\$ 500,000.00	_					↔	275,000.00 \$	225,000.00					\$ 500,0	200,000,00
11030 - Conveyance Systems	\$ 95,000.00	_								€9	38,000.00 \$	38,000.00	\$ 19,000.00	\$ 95,0	95,000.00
05 INVENTORIES															_
12050 - Reserves - Raw Fiber	\$ 100,000.00	_						€	25,000.00	\$	25,000.00 \$	25,000.00	\$ 25,000.00	\$ 100,0	100,000,00
06 UTILITIES															
16100 - Water		_											\$ 2,750.00		
16200 - Electrical Pow er - Generator		_	₩	13,500.00						•		_	\$ 10,500.00		
16300 - Natural Gas Contract - Install	\$ 100,000.00	_			\$ 16,666.67	\$ 16,66	16,666.67 \$	16,666.67 \$	16,666.67	` \$	16,666.67 \$	16,666.67		\$ 100,0	100,000,001
07 DESIGN CONTINGENCY															
99011 - TD DESIGN	\$ 25,000.00	_	€9	5,000.000 \$	2,000.00	\$ 2,00	5,000.00 \$	5,000.00 \$	5,000.00					\$ 25,0	25,000.00
08 GENRAL CONTRACTOR		E								6					0
99031 - CM/GCGENERAL CONDITIONS		A .		683.75											43,639.29
99032 - CM / PROJECT MA NA GEMENT OV ERSIGHT	_	↔ €	⇔ €		•	3,00							\$ 5,815.14	∽	158,688.32
99033 - CM FEE/GC FROFI	\$ 99,180.20	450.00	Ð	1,553.97	13,738.63		1,8/6.13 \$	32,709.25	15,621.75	•	19,001.13 \$	10,594.88	3,634.46	Ð	99,180.20
OS CONSTRUCTION MANAGER			€							•					1
99041 - CONSTRUCTION CONTINGENCY 10 ALLOWANCES	35,704.87		Ð	4,463.11	4,463.11	₽ 4,	4,463.11	4,403.11	4,463.11	Ð	4,403.11	4,463.11	4,403.11	35,7	35,704.87
99055 - ALLOWANCES	\$ 45,579.25		↔	5,697.41 \$	5,697.41	\$ 5,68	5,697.41 \$	5,697.41 \$	5,697.41	₩	5,697.41 \$	5,697.41	\$ 5,697.41	\$ 45,5	45,579.25
99091A - PURCHASE TRADE NAME		\$ 25,000.00													25,000.00
Total	\$ 4,400,000.00	\$ 44,368.00	\$	77,043.29	\$ 601,471.09	\$ 90,90	90,909.09	1,417,966.79 \$	682,520.79	\$ 82	827,969.09 \$	466,164.09 \$	\$ 191,587.76	\$ 4,400,000.00	00.00
															C

FORWARD-LOOKING AND PREDICTIVE STATEMENTS

The representations depicted herein are based on exhaustive, multi-year cross industry disciplined research and development, primarily related to woody biomass as a sustainable source of renewable energy fiber for use in co-generation CHP facilities and in stand-alone power plants intended to rely only on biomass wood chips.

All predictions and statements, other than cited commentary derived of published or historical facts, included in this presentation that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. The words "may," "estimated," "believe," "expect," "will," "anticipate," "plan," "intend," "foresee," "should," "would," "could," or other similar expressions are intended to identify forward-looking statements, which are generally predictive but, not historical in nature.

The intent here is to combine those statements with reasoned prediction – helpful in a broad, macro sense, that can point to potential alternatives to traditional thinking and allow one to fulfill market demand, address climate change issues, reinvigorate forest industry revenue, enhance local and international economies and build enduring strategic alliances globally.

THANK YOU FOR YOUR TIME AND INTEREST

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